

Tool 6. Assumption & Learning Register

Macidton worksheet applying the test-and-learn approach discussed under Lean Experimentation [5] and the assumption checking in McGrath and MacMillan's discovery-driven planning [35]. Its fields and thresholds are practical choices for this book.

Use one record per significant assumption. Duplicate this page when needed. Keep the identifier consistent with the Evidence Board and the related priority.

Record	Assumption and learning
Identifier / linked priority	
The assumption: what must be true?	
Why it matters: downside if wrong	
Evidence now / source / date	
Confidence: High / Medium / Low / Unknown	
Test: what we will do and observe	
Threshold: what result supports proceed, adapt or stop?	
Owner / due date / time and cash limit	
Result: what happened, including contrary evidence	
Decision: Proceed / Adapt / Stop / More evidence	
What changes in resources or the strategy?	

An important unknown hidden inside an apparently certain plan is a risk, while a visible unknown is simply work to do. Keep old results dated so the learning remains visible.



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